Making SoS Smarter – MBSE Driven IoT

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ABSTRACT

The Internet of Things (IoT) is a system of systems (SoS) in every sense of the definition. A.P. Sage and others list five common SoS characteristics: operational independence of the individual systems, managerial independence, geographical distribution, emergent behavior and evolutionary development or independent life cycles. Typical examples include smart houses, the electric grid, and so-called smart cities. With military systems increasingly making use of IoT techniques in the upgrade, development and implementation of systems, IoT is becoming a critical factor. The future of IoT success is dependent on the application of solid Systems Engineering and Model Based Systems Engineering (MBSE) principals. Without MBSE, the complexity involved in the design, development, and deployment of IoT systems would consume both system and operational providers. IoT systems cannot be built in a vacuum and their success will only be realized through application of modern day systems engineering processes, methods, and tools. With the potential of 28 billion "things" connected to the Internet by 2020, it's not too difficult for anyone paying attention to this emerging technology trend to envision the massive scale of social, economic, and technological changes that will need to occur to realize this prediction. Technology advancements in consumer products will continue to evolve to facilitate connection to larger and larger IoT networks. This will be the catalyst that will drive entire infrastructure changes to: Federal, State, City, and local governments; military systems; product development companies; utility and service providers; and even to consumers and their homes in order to support the growing demand for connected products. To avoid issues with security levels, this paper will show a traffic management system and connected systems in a large city and how an MBSE and SoS approach will help guide development.

INTRODUCTION

Kevin Ashton, cofounder of the Auto-ID Center at the Massachusetts Institute of Technology is known for inventing the phrase "Internet of Things". The phrase started as the title of a presentation Kevin made at Procter & Gamble in 1999; linking the new idea of RFID in P&G's supply chain to the then-red-hot-topic of the Internet. [2][3] Little did anyone know back then that less than 16 years later, in the age where the Internet and smart devices are now common-place, the "Internet of Things" would be emerging as the third wave in the development of the Internet. [1] This has resulted in the emergence of what are called "smart connected products."

What are Smart Connected Products?

Once composed solely of mechanical and electrical parts, products have become complex systems that combine

hardware, sensors, data storage, microprocessors, software, and connectivity in myriad ways. These "smart, connected products" have been made possible by vast improvements in processing power and device miniaturization and by the network benefits of ubiquitous wireless connectivity. Smart, connected products have three core elements: physical components, "smart" components, and connectivity components. Smart components amplify the capabilities and value of the physical components, while connectivity amplifies the capabilities and value of the smart components and enables some of them to exist outside the physical product itself such as in the cloud. Smart, connected products require a rethinking of design. At the most basic level, product development shifts from largely mechanical engineering to true interdisciplinary systems engineering.

Physical components comprise the product's mechanical and electrical parts. Smart components comprise the sensors, microprocessors, data storage, controls, software, and, typically, an embedded operating system and enhanced user interface. In many products, software replaces some hardware components or enables a single physical device to perform at a variety of levels. Connectivity components comprise the ports, antennae, and protocols enabling wired or wireless connections with the product. Connectivity can be one-to-one, one-to-many, and many-to-many, and systems can use any or all of them. A typical SoS will use many-to-many connections with multiple products connected to many other types of products as well as external data sources.

System Connectivity

Connectivity allows communication between systems, but also provides additional features for distributed control and autonomy. Functions of the product can be limited to the product, distributed to a local controller, centralized in a federated architecture, deployed as virtual in the product cloud, as well as a combination of all of these. The correct configuration will depend on a variety of stakeholder and system drivers, and choosing the correct configuration will require complex systems engineering trade-off analysis. In the case of a smart city, this may involve single intersection controlled traffic signals, coordinated traffic signals through a major traffic thoroughfare, coordinated traffic signals through multiple major traffic thoroughfares, centrally controlled predictive and adaptive traffic management systems, and so forth. Coordination of traffic signals could be used to both speed up and slow down traffic. For example, US federal regulations impose speed limits on flow of traffic in order to limit fuel consumption and to support the Clean Air Act. So in addition to speeding up traffic flow, there is a financial incentive to slow down traffic as well. They may also wish to slow traffic flow as a means of encouraging people to use public transportation. All of these capabilities are now technically available. The "correct" choice will be made depending on priorities, costs, funding, phasing of funding, perceived and actual benefit as well as which solution delivers the benefits required by the city. Finally, the "correct" solution will change over time as requirements, infrastructure and enabling technologies change. Therefore, the architecture of the system of systems needs to be planned not only for the immediate future and initial installation, but how the system will need to change over time to address future needs.

Enabling Technology

A number of innovations in hardware, software, systems, and communications technology have converged to make smart, connected products technically and economically feasible. These include breakthroughs in the performance, miniaturization, and energy efficiency of sensors and

batteries; highly compact, low-cost computer processing power and data storage. These all make it feasible to put computers inside products. Cheap connectivity ports and ubiquitous, low-cost wireless connectivity allow systems to communicate at low cost in both energy and Tools that enable rapid software communications. development and big data analytics provide a means to process the tsunami of data that is continually arriving. Finally, the new IPv6 internet registration system will open up 340 trillion trillion trillion potential new internet addresses for individual devices, with protocols that support greater security, simplify handoffs as devices move across networks, and allow devices to request addresses autonomously without the need for IT support. All of these advancements together have enabled the IoT to develop and eventually explode into consumer devices and the world. [11], [12]

IoT Infrastructure

Systems deploying the IoT require a different infrastructure, consisting of a series of layers known as a "technology stack". This includes modified hardware, software applications, and an operating system embedded in the product itself. Network communications support connectivity between systems and sensors and a product cloud containing the product-data database. A platform for building software applications and a rules engine provides user interface and interaction as well as common and exceptional behavior. The analytics platform, and smart product applications that are not embedded in the product provide a means of offsetting or "off-sourcing" much of the required memory and data processing requirements, limiting power consumption. Cutting across all the layers is an identity and security structure, a gateway for accessing external data, and tools that connect the data from smart, connected products to other business systems (for example, ERP and CRM systems). [11], [12]

In some cases, such as a smart traffic management system in a large city, the infrastructure will need to be established prior to, or in conjunction with, the smart connected vehicle technologies. The sheer number and types of devices, and their relationships within this connected system will require the application of Systems Engineering principals and MBSE tools to drive down and manage the complexity of the entire system of systems (SoS).

Once again, the "correct" configuration and deployment of the "system intelligence" will likely change over time. Starting en mass the 1970's, distributed control systems changed the dynamics of SCADA and other types of control systems. [13] By deploying control capabilities to locations other than the main control system, processing was offloaded. Pre-processing as well as filtering of the data could take place, which cut down on communications interfaces. And finally, increased computer power meant that local autonomous systems could take over from the main control system when communications were down, or reaction time to strategic events was limited. Computing power and communication links have increased substantially since then. However, these resources are not infinite. Therefore the same sort of trade-of analysis will still need to be made regarding what data to collect, at what rate and what types of processing can be made. In addition, local autonomy decreases communication requirements, but increases the costs of the deployed systems and has the potential to increase the security risks. The more powerful that distributed smart devices become, the more at risk they potentially become of doing greater harm. Once again, this needs to be considered in the overall design.

How IoT Influences Product Architecture

Smart, connected products require a whole set of new design principles, such as designs that achieve hardware standardization through software-based customization, designs that enable personalization, designs that incorporate the ability to support ongoing product upgrades, and designs that enable predictive, enhanced, or remote service. Expertise in systems engineering and in agile software development is essential to integrate a product's hardware, electronics, software, operating system, and connectivity components. Product development processes will also need to accommodate more late-stage and post-purchase design changes quickly and efficiently. Systems engineering initiatives are taking place within INCOSE and within industry. [9]

Security.

More than most products, smart, connected products create the need for robust security management to protect the data flowing to, from, and between products; protect products against unauthorized use; and secure access between the product technology stack and other corporate and private systems. This will require new authentication processes, secure storage of product data, protections against hackers for product data and customer data, definition and control of access privileges, and protections for products themselves from hackers and unauthorized use. Every smart, connected device may be a point of network access, a target of hackers, or a Launchpad for cyberattacks.

Smart, connected products are widely distributed, exposed, and hard to protect with physical measures. Because the products themselves often have limited processing power, they cannot support modern security hardware and software. Smart, connected products share some familiar vulnerabilities with IT in general. For example, they are susceptible to the same type of denial-of-service attack that

overwhelms servers and networks with a flood of access requests. However, these products have major new points of vulnerability, and the impact of intrusions can be more severe. Hackers can take control of a product or tap into the sensitive data that moves between it, the manufacturer, and the customer. The risk posed by hackers penetrating aircraft, automobiles, medical equipment, generators, and other connected products could be far greater than the risks from a breach of a business e-mail server. Organizations such as CIPR and INFRAGARD are examining security breaches to critical infrastructure including the smart grid, all manner of public utilities and transportation and communication systems. [14, 15] With everything starting off as connected we need to ensure that security is designed in from the ground up. Either by using the appropriate tools that can ensure the data is being protected or creating the infrastructure in what we build to have the concept of securing the information or in fact both.

There are also different regulations for data security, protection, logging, tracking, storage, and anonymity depending on location. The UK has the Data Protection Act [16] which requires that people are informed of what data is being collected, what it will be used for, and how long it can be kept. Adherence to these laws is essential as fines can be quite substantial for each data breach. Therefore, security as well as data tracking and possibly case management need to be integrated into the architecture to ensure that the system is compliant with the law.

IoT and the Military

Deloitte University press published an article looking at IoT in the military. The perception of the military is that it is slow to innovate. However, it was the US military who invented the technology that made the internet itself possible with research at DARPA. Consequently, although they recognize the potential of the IoT, deployment is limited due to security and other concerns. "Military commanders have always lived and died by information—both quantity and quality. No surprise, then, that the US military has been an early adopter of the Internet of Things and is looking to expand its applications. But this new technology brings with it organizational and security challenges that present both opportunities and obstacles." [17]

That said, IoT concepts are being deployed in various new and legacy military systems. A Windriver article on the IoT and the Military listed several projects. "Lockheed Martin demonstrated how an open systems architecture can enable improved interoperability between next generation and legacy fighter aircraft. According to the press release, the flight tests of an F-22 and the F-35 Cooperative Avionics Test Bed (CAT-B) were flown to assess the capability to share information—in real time—among varied platforms. The effort demonstrated: • Ability to transmit and receive Link-16 communications on the F-22

• Software reuse and reduction of the aircraft system integration timelines

• Employing Air Force UCI messaging standards

This is clearly the first step in providing access to the combat cloud from legacy aircraft not originally designed for this capability." [18]

A Defense Systems article looked at IoT within a battlefield scenario. "This integration of IoT with human communications, collaboration and analytical elements enables real-time decision advantages. The opportunity with Internet of Everything (IoE) comes from its ability to link components via an intelligent, programmable network. IoT is a critical part of this evolution, in which physical objects like vehicles, weapons and unmanned vehicles are connected to secure networks to create information dominance. DOD's vision of net-centric warfare included four key elements: networked forces with improved information sharing; information sharing and collaboration that enhance quality and situational awareness; shared situational awareness that enables self-synchronization; and the combination of the other three elements to increase mission effectiveness. This vision, which was far-reaching in the 1990s, is now a reality." [19]

Finally, a PTC ThingWorx article looked at deployment of IoT in various applications starting with aerospace. "Military and commercial airline operators face a significant increase in data as they embrace the Internet of Things for fleets of highly connected aircraft capable of creating half a terabyte of data per flight per day. Loadable software airplane parts, aircraft health maintenance data, performance data from E-Systems and components, data used to track cargo and baggage, as well as new customer services are all part of the mix. The prospect of collecting, managing, analyzing and automating responses to this data place demands on both manufacturer and airline IT infrastructures. Rapid innovation development platforms and cloud solutions are required to manage this torrent of data and in identifying and servicing new aviation service revenue opportunities."

For automotive, "Service providers, insurance carriers and auto manufacturers are racing to connect vehicles using telematics devices to deliver safety related value-added services designed to offer drivers information, protection, and lower premiums. These value-added services include emergency services, remote vehicle diagnostics, vehicle tracking and recovery, safe driver and no-texting services and teen driver management. Additionally, insurance carriers are using the vehicle telematics data to analyze driving patterns, encourage safe driving practices and reward customers with lower premiums for good driving behavior. Asset tracking solutions require varying hardware and communication methods and features based on cost, physical size, environmental conditions, geographical location, and more." [20] These are all capabilities that would be useful in both a battlefield and logistics environment. Finally, this technology needs to support both existing and legacy system as stated earlier. "By partnering with the industry's leading device manufacturers and carriers, ThingWorx provides systems integrators and product manufacturers with the flexibility to choose and connect to any hardware using any communication method on any network." [20] With improved bandwidth, bandwidth, remote and back-end processing and data analytics, situational awareness can be vastly improved delivering an operational advantage to our military.

Model-Based Systems Engineering (MBSE)

Nine years prior to the birth of the phrase "Internet of Things", the National Council on Systems Engineering (NCOSE) was founded in the United States. Its goals had been the development and promotion of systems engineering in the United States. After only 5 years these goals were extended to the international level when NCOSE became INCOSE. [4] Model-Based Systems Engineering (MBSE) is becoming the de facto means of systems engineering within companies. MBSE requires an integrated approach. The INCOSE 2025 Vision states that, "The systems engineering tools of 2025 will facilitate systems engineering practices as part of a fully integrated engineering environment. Systems engineering tools will support high fidelity simulation, immersive technologies to support data visualization, semantic web technologies to support data integration, search, and reasoning, and communication technologies to support collaboration. Systems engineering tools will benefit from internet-based connectivity and knowledge representation to readily exchange information with related fields. Systems engineering tools will integrate with CAD/CAE/PLM environments, project management and workflow tools as part of a broader computer-aided engineering and enterprise management environment. The systems engineer of the future will be highly skilled in the use of IT-enabled engineering tools." [10] This integrated vision is being actively developed by a number of standards, industry, university, and government organizations to enable the INCOSE 2025 vision.

The Systems Modeling Language (SysML)

The state of the art language for supporting these activities is the Systems Modeling Language (SysML). For systems of systems (SoS) this is done using the Unified Profile for DoDAF and MODAF (UPDM). UPDM implements the Department of Defense Architecture Framework (DoDAF), the Ministry of Defence Architecture Framework (MODAF) and the NATO Architecture Framework (NAF) using SysML. This provides a means of performing systems engineering on the SoS rather than simply capturing the architecture as a collection of models. Recent versions of UPDM architectures can now take the fourth dimension (time) into account. The paper "Architecting in the Fourth Dimension - Temporal Aspects of DoDAF" (Hause, Kihlstrom 2013) captures many of these aspects. The evolution of the system over time can be shown, as well as the dynamic interactions within the architecture as well as simulation of the architecture.

Elements of SysML

SysML is more than a diagramming notation. It also defines relationships between and properties of the elements which are represented on those diagrams. The SysML diagrams can be used to specify system requirements, behavior, structure and parametric relationships. These are known as the four pillars of SysML. The system structure is represented by Block Definition Diagrams and Internal Block Diagrams. A Block Definition Diagram describes the system hierarchy and system/component classifications. The Internal Block Diagram describes the internal structure of a system in terms of its Parts, Ports, Interfaces and Connectors. Parts are the constituent components or "Parts" that make up the system defined by the Block. Interfaces define the access points by which Parts and external systems access the Block. Connectors are the links or associations between the Parts of the Block. Often these are connected via the Ports. The parametric diagram represents constraints on system parameter values such as performance, reliability and mass properties to support engineering analysis.

Smart City Example Problem

A local government has an initiative to reduce traffic on the highways and thoroughfares. They have decided to acquire a traffic management system to help them identify areas and times of high traffic density so they can take measures to alleviate the effects of it. Systems will include controlled parking facilities, availability monitoring and dissemination, emergency management, traffic control and prediction, and support for electric vehicles. During the preparation of this paper, the authors built a complex model and simulation with more than 150 different diagrams. Of course, documenting all of these is beyond the scope of this paper, so only a few of the useful techniques in MBSE that can be used throughout the system and system development lifecycle have been shown.

What Are Smart Cities?

A smart city uses digital technologies or information and communication technologies (ICT) to enhance quality and performance of urban services, to reduce costs and resource consumption, and to engage more effectively and actively with its citizens. Sectors that have been developing smart city technology include government services, [5] transport and traffic management, energy, [6] health care, [7] water and waste. Smart city applications are developed with the goal of improving the management of urban flows and allowing for real time responses to challenges. [8] A smart city may therefore be more prepared to respond to challenges than one with a simple 'transactional' relationship with its citizens.

System Context

There are a number of ways to go about the analysis and design of this type of system. One could start from the bottom up, by researching the different types of sensors involved in sensing traffic flow, evaluating existing traffic patterns, investigate transportation demand management, and so forth. As we are trying to implement a system of systems, it would be best to get the Big Picture. This involves a number of techniques: context definition, stakeholder needs elicitation, use case definition, vision, goal and needs statements, capability definition and so forth. Any and all of these are useful in determining what we are trying to achieve, prior to defining how we are going to achieve it. Figure 1 contains the high-level context diagram.



Figure 1: High Level System Concept

At the center of the diagram is the traffic management control center. This type of diagram is normally presented as a set of boxes with lines between them. However, as we are going to use this diagram to communicate with nontechnical stakeholders, the boxes have been replaced with graphics in order to more clearly communicate their intent and purpose. The main elements in the system context have been identified such as traffic display boards, emergency services, the internet, traffic sensors and video cameras, parking systems, etc. A simple diagram such as this can be used to communicate with the stakeholders and as a means of identifying missing elements. Another means of identifying stakeholders and their goals is the use case diagram shown in Figure 2. Stakeholders can investigate different aspects of the systems such as: What goals are we trying to achieve? What is the purpose of the system? What improvements do we want? Car Drivers wish to travel to their destinations and park their cars. Electric car Drivers wish to do all this as well as recharge their cars.

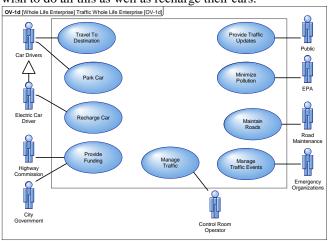


Figure 2: Stakeholders and their Use Cases

Another aspect we can capture using Modeling is to list what capabilities we want the different systems to have as shown in Figure 3. This helps to answer the question: What are we trying to achieve? Capabilities define the ability to achieve a desired outcome. For example, a parking control system can consist of the deployment of several people who keep track of the number of people entering and exiting a parking lot and communicating totals via radio. It could also be achieved via a fully automated control system connected via wireless devices. We need to define what we are trying to achieve prior to how we will achieve it in order to perform adequate trade-off analysis. Starting with this approach help you to think of what you want and not how it will be handled. In other words, if we don't know what we want to do, how do we know what will be the best way to achieve it? It's a different mindset that city planners and engineers need to do in order to not solve a problem with a given solution but think up new and innovative ways to solve the smart city's needs. Figure 3 documents some of the capabilities as well as the software and systems that will provide the capabilities such as Calculate Traffic Levels by the Traffic Flow Calculation SW. Parking Management is enabled by the internet and the various parking systems. Realizing resources are normally added later in the development lifecycle once the architecture has been defined. They are included on the diagram at this point for reasons of space.

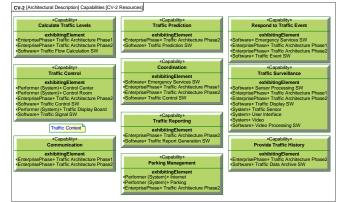


Figure 3. Traffic Management Capabilities

The Operational View

Operational views document the different behavior and logical infrastructure that are involved in the enterprise. This information starts us on the path of understanding what we may need to build, design, create, and document, etc. to enable communication between differing parts of the government, industry, and commercial sectors of the Smart City. Figure 4 shows the activities that have been defined to support the capabilities.

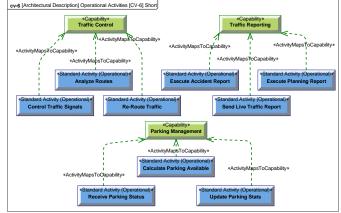


Figure 4. Operational Activity Maps to Capability

Operational activities support/implement the The capabilities. For example, activities for Traffic Control are Analyze Routes, Control Traffic Signals and Re-Route Traffic. Parking Management activities are Receive Parking Status, Calculate Parking Available and Update Parking Status. Each of these activities would be further decomposed into activity diagrams to define more detailed functional requirements and to understand what will be required. This will describe logical and physical flows in the system and can be simulated as well to discover timing analysis and other functional characteristics. Having defined these activities, a logical architecture is created corresponding to the entities that will implement the activities. The data flow

defined in the activities will correspond to the data flows defined for the architecture. Figure 5 contains a logical architecture for the traffic flow system.

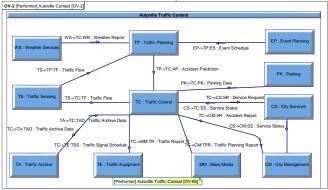


Figure 5. Operational View of the Traffic Context

The elements at this level are called performers in the DoDAF version of UPDM. They define abstract entities that encompass the logical groups of behaviors. These will define the requirements and interactions that the implementing systems, services and organizations will perform.

The Systems View

As we narrow our focus down to traffic control of the city we start to document the sub-systems involved in the communication of the information from traffic control to the different services and systems they need to talk with as shown in Figure 6. With this we can know that two different parts of the organization need to have a communication path and we can even document what type of data and/or materials will be exchanged between the different departments. The system interface view defines the different systems and required interfaces in the system without necessarily specifying how they will communicate. Figure 6 show the control system, Control Room Operators and User Interfaces. Interfaces to external entities such as Event Venue, Mass Media, Internet, weather Services, etc. are show. System entities such as Traffic Display Boards, Traffic Signals and Traffic Sensors are also shown.

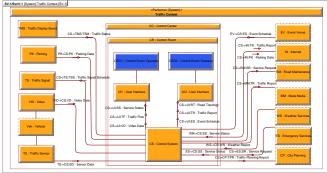


Figure 6. System Diagram of the Traffic Context

Parking Data is received from the parking systems and updated via the internet as well as the display boards. Even more detail can be given to show different pieces of data and its format that needs to be exchanged. At this point we can start to look at is the data being transferred via paper memos, over a network with automated reporting to other systems, via a telephone call between two individuals or a meeting to discuss that days information. We can start to look at best approaches to transfer information, and know what infrastructure may need to be purchased to achieve this. The purpose of this diagram is not to design the systems and software, but to define the requirements for the necessary systems in terms of required data, interfaces, storage requirements, required behavior, etc. This can be used to specify which systems and software will need to be purchased or developed. At this point we can go into a non-Smart City document their current flow and communication paths, perform a gap analysis and then re-design for efficiency to make the City Smarter.

Individual Systems View

Now let's just take one aspect of our Smart City and focus on its individual system. In this example we will look at a parking lot and how we can make it Smarter. Here we can see that we have three Parking Lot Systems that each communicates to the display boards. These display boards are placed throughout the city so people can view them and know where available spaces are located as shown in Figure 7.

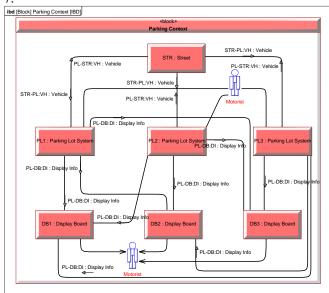


Figure 7. Parking Lot System Context

This diagram now shows us focusing on how may parking spaces are available for a given parking lot. We can use these parts of the system in conjunction with parametrics to calculate how many spaces we can have. This also starts to address the need for electric car charging stations. Current requirements are to calculate available parking. To support electric vehicles, we will also need to indicate the number of available charging spaces and how to communicate this to drivers. The parking area elements are shown in Figure 8.

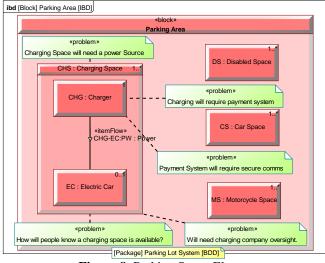


Figure 8. Parking Space Elements

An initial evaluation of the parking has highlighted a number of problems:

- The charging space will need a power source.
- Charging will require a payment system
- Payment system will require secure comms
- How will people know that a charging space is available?
- Management of multiple spaces will require a higher level view.

Evaluation of the charging system can be performed by simulating the SysML model including an example user interface as shown in Figure 9.



Figure 9. Design of a System where listening ports send on IoT information.

The charging system model has generated an example UI. The behavior of the system can be controlled by SysML state diagrams to define how the system elements should interact as well as to determine problems and how to address fault conditions. SysML models can also use model based generation capabilities to automate the generation from the embedded systems to capture data and send it onto an IoT platform. The example shown in Figure 10 is PTC ThingWorx.

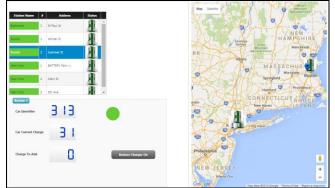
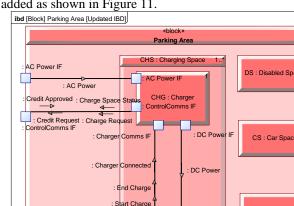


Figure 10. Dashboard view of the IoT device data.

Integration and simulation of the system and SoS models not only makes it extremely easy to build up devices and control them by a click of a switch so we can generate all that is necessary for a device to send all of its data along to be read by a central office to manage parking spaces, collect revenue, and manage traffic flow. These systems can be cosimulated with varying levels of software in the loop, hardware in the loop, and system in the loop prior to deployment to determine whether or not the system is fit for purpose. This will save time and money and ensure that resources are spent efficiently. Having simulated the system and SoS a number of interfaces and interactions have been added as shown in Figure 11.



Charger Comms IF

Figure 11. Parking Space Elements

EC : Electric Car

: DC Por

1S : Motorcvcle

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The charging space has now been updated with power, credit systems, available space data, etc. These exchanges and interfaces should then be added at the higher system level to show impact, cost implications, communications overhead, etc. We could also investigate creating traffic web applications, or adding interfaces to existing GPS navigation systems to support navigating to available free parking. This will cut down on driver frustration and ease traffic congestion.

Smart City Implementations

Blue Hill Research published an article looking at Smart City deployments. This was just one in a growing number of articles on the subject [5], [6], [8], but some of their comments deserve a mention. "Forward-thinking cities, smart city solution providers and system integrators recognize that in order to realize the full value of IoT cities must not deliver disparate smart city point solutions, but rather enable a secure and scalable IoT infrastructure that integrates multiple systems." [21] "The ability to capture, analyze, and report on real-time traffic data has provided All Traffic Solutions with a major opportunity to create a suite of IoT-driven, smart, connected applications that utilize traffic data in highly productive ways. All Traffic Solutions' TraffiCloud and DriveTimes deliver game-changing road management capabilities to its customers that were not previously possible. As analysis of data becomes automated, actionable business intelligence and insight into both realtime and longer-term traffic issues are rapidly provided through detailed and consolidated reports. ThingWorx enables rapid creation and deployment of new IoT applications that connect, manage, and optimize complex sets of disparate sensors, devices, people and software solutions into a "system of systems" for use in smart cities." [21]. The engineering of the SoS will be required to ensure that they provide the capabilities that citizens and other stakeholders of these smart cities need and want. This level of smart city situational awareness can and should be deployed on the battlefield for military vehicles to leverage the commercial technology already available.

Once Again, Security

An article by NGC entitled "Raising the Bar on Cybersecurity and Acquisition" examined the need for security in these systems. They list three scenarios regarding cyber security hacks of systems. The first scenario deals with the capture and reverse engineering of a UAV and the second is the hacking of a GPS system on a yacht. The third is more pertinent to this discussion. "On a busy highway in Miami a member of a drug trafficking organization spots a rival that he wants to neutralize. A serious car crash would do the trick. Leaving essentially no fingerprints, he hacks into the rival's vehicle and disrupts its communications and

signaling mechanism. The car now thinks it has a flat tire and stops abruptly. Then, the vehicle-to-vehicle messaging system (that a few years from now will connect cars and generate automatic responses), causes all those behind the targeted car to come to an abrupt stop, creating a huge pileup. Dozens are hurt and the target is left paralyzed due to neck injuries. Sound farfetched? In fact, the first two scenarios have already materialized and the third is possible soon, as the Internet of Things continues to evolve and introduces a new dimension of connectivity in which everything from cars to pacemakers to refrigerators can be manipulated electronically and remotely." [22] Again, this underlines the need for a engineered SoS approach to ensure that aspects of performance, accessibility, safety and security are integrated into the system as a set of cross cutting concerns. They state: "significant vulnerabilities in these advances could be exploited, unless we take the time, effort and investment to bake in security at the front end."[22] One would argue security needs to be implemented at the back end and continuously throughout the lifecycle of the SoS. This will be especially important for military vehicles as the threats are constantly evolving in terms of level, technology, location, extent and degree.

Conclusion

The Internet of Things has the potential to transform the way we do business, work, live, play, and even exist. It is ubiquitous and growing exponentially. A system of systems of this size needs to be controlled, managed, guided, and above all planned and engineered. Without the necessary planning and engineering, it will result in insecure and potentially dangerous systems, and in the worst case scenario devolve into anarchy. Systems engineering has the ability to guide, engineer and plan these systems. MBSE coupled with IoT tools have the ability to implement and execute these designs in a clear documented form. Together, they have the potential to truly change the world by making it smarter, one system at a time.

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